

JUCCCE Volunteer Opportunities and Funding Needs

(last updated January 16, 2009)

Joint US-China Cooperation on Clean Energy (JUCCCE)

Accelerating the greening of China through international collaboration on impactful programs

www.juccce.com

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Please join JUCCCE in our international collaboration efforts, and make a visible difference in the greening of China.

Transforming the way we use energy is the most important work in our time and China is clearly the battlefield for this challenge. Fortunately, China is determined to go green and able to move quickly. By focusing our efforts on key levers in the industry, small actions can make a big difference in autocratic China. JUCCCE's programs are chosen based on their ability to transform the way China uses and creates energy, and our program roadmap was developed in conjunction with McKinsey.

JUCCCE is widely considered the leading non-profit organization focused on helping accelerate the greening of China. Our organization is a very virtual organization led by a group of former executives. We have corporate partners and individual volunteers from a wide range of sectors, in China, the US and other countries. We have offices in Shanghai, Beijing and San Francisco.

Why volunteer with JUCCCE?

- No other problem is as vital to our collective well being as ensuring a sustainable Earth.
- A Green China = A healthy world.
- JUCCCE is one of the few NGOs working solely on accelerating the use of clean and efficient energy in China.
- The JUCCCE family is made of exceptional people and has extraordinary goals.
- In China, individuals can have tremendous impact. You CAN make a difference.

How can you help JUCCCE?

JUCCCE can use help with the following volunteer activity that may be suitable for

- part time help,
- corporate in-kind support,
- in-class projects, internships,
- and executives in residence.

Because of the effective nature of our programs, the opportunities for impact from individual contribution are great.

All opportunities listed are volunteer positions.

What experience is JUCCCE looking for?

- Not all tasks require energy expertise. There is a wide range of talents we are seeking.
- Chinese language skills are mandatory only as noted.
- For students, prior internship experience is mandatory.
- We're looking for over-achieving, well-rounded, smiley people with the ability to self-manage, and a passion for changing the world.
- We are open to suggestions and, for talented people, will tailor projects to their skills and interests.

The benefits, although not monetary, includes

- The ability to work on something that will make a real impact in China and on the world
- Interaction with some of our key advisors who are all top of their field
- Close interactions with JUCCCE executives
- Possible future inclusion in JUCCCE VIP events as deserved
- Recommendations letters, as makes sense
- Public recognition of published contributions on the Blueprint
- Build your resume with a well-known NGO in a hot space
- Recognition on our JUCCCE.com website

- Opportunity to continue working with JUCCE after your internship as it makes sense
- This summer we hope to setup a feature where JUCCE volunteers can post their resumes on the JUCCE Energy Blueprint, making it easier for employers to find you
- Companies and schools who work with us can have their logos included on our home page and listed in our partners page.

Some examples of past student internships:

- Harvard student: Helped plan the kick-off for the JUCCE China Smart Grid Cooperative and participated in weekly calls with Duke Energy executives. Went to Clinton Global Initiative 2008 with me as a Smart Grid colleague.
- Yale student: Helped to revamp our entire JUCCE.com website and write grant proposals which have been repurposed frequently since. Went to our JUCCE China Energy Forum and JUCCE China Smart Grid workshop in November. Helped to come up with the Green Hero mobile campaign idea and plan.
- Tuck student: Setup our Salesforce and email internal IT infrastructure. Interned for one year and received a recommendation for Tuck.
- Duke student: Rallied 19 Chinese volunteers and managed them to help with translations over the summer. Is returning next summer to intern with JUCCE.

Many interns have chosen to continue volunteering with JUCCE during the school year after their internship.

1) ENERGY BLUEPRINT WEBSITE

China must RETHINK ENERGY as our energy supply gap widens. We can solve this together with innovation and insight. The JUCCE Blueprint leverages the collective wisdom of the masses in a Web 2.0 website to bring insight into what areas in each energy sector need to be most urgently addressed to transform the way we use and create energy. Collaborative tools will catalyze international and cross-sector partnerships to work on programs in these areas.

1A) Energy Blueprint Website Specification

Software developer Augmentum is in the process of developing the second set of mockups. We now need to flush out the feature set in detail.

We are currently looking for a product manager who can dedicate 3 or more months full-time as an Executive in Residence or a year-long part-time product lead.

Part-time volunteers can help specify, and later test, individual site features.

Prerequisites: Professional Web 2.0 interface design experience

Language: English-only or Bilingual

Contact: Peggy Liu <peggyliu@jucce.com>

1B) Energy Blueprint Basic Research

Once the website for the China Energy Blueprint is developed, we need help from students populating the content. This will involve a lot of Internet searching and contacting advisors within the JUCCE network.

Content needed includes matrix headings, energy statistics, energy policies, energy programs, top influencers in the industry. Any energy industry effort may be listed as a program as long as it fits the matrix. Programs may include company products in development, government policies, NGO programs, government MOUs...

All contributions will be sourced to individual contributor's name and/or company with a web link.

Prerequisites: Energy research and basic knowledge of working with website forms. Some contributors may include:

- Equity research analysts
- Energy industry consultants
- Energy professors
- Students, of any age
- Investors and their portfolio companies
- Government
- Energy NGOs

Language: English-only, Bilingual, or Chinese-only

Contact: Peggy Liu <peggyliu@jucce.com>

1C) Energy Blueprint Business Plan

Write a business plan to support development and maintenance of the Blueprint website. Potential revenue sources for this program include:

- Foundation grants to cover development.
- Banner ads in each section.
- Auctionable ads (e.g. similar program listings)
- Program listing fee (to detail resource wish list)

How does this differ for each audience sector? For China versus the US? For different currencies?

Contributors will be listed in the website.

Prerequisites: This is a good project for a business school entrepreneurship class project.

Language: English

Contact: Peggy Liu <peggyliu@jucce.com>

1D) Energy Program Template Specification

Define the template information to be collected for each energy program in the JUCCE Energy Blueprint. Template for both English and Chinese needed. Each program should have success metrics. How do we deal with “stealth” programs in development? Past programs?

Contributors will be listed in the website.

Prerequisites: None

Language: English-only or Bilingual

Contact: Peggy Liu <peggyliu@jucce.com>

1E) Energy Blueprint Strategic Roundtable Discussions

Determining the correct category headings for each energy sector matrix is the key to quality insight in each sector. To make sure we have the appropriate categories, we will hold a series of strategic roundtable discussions with our JUCCE advisors to define the initial set of matrices.

Contributors can help organize these roundtables, observe, and write reports.

Prerequisites: Full-time for 2 months or more. Graduate student or industry expert. Location specific.

Language: English-only or Bilingual

Contact: Peggy Liu <peggyliu@jucce.com>

1F) Energy Blueprint Sector Sponsors

We are looking for foundation grants or corporate sponsors to support our Blueprint development. Each section of the website (e.g. solar, building efficiency, transportation) will have banner ads.

Contact: Peggy Liu peggyliu@jucce.com

1G) Software algorithm to rank impactful programs

The Blueprint requires a sophisticated algorithm to automatically rank programs listed in each sector. Inputs will be rankings from registered users, with highest-ranking people having larger votes. How well does this program overcome a listed barrier, and meet a listed goal in a matrix? Secondary inputs may be based on success metrics, energy savings impact, emissions reductions, people reached or other.

The goal is to rank the most effective programs that will transform the way we use and create energy, and help funnel resources to them.

A successful algorithm will be able to differentiate #1,2,3 and not have too many groupings of tied rankings.

The volunteer will be responsible for seeking the advice of our Strategic Advisors and creating an algorithm that will be simple to explain, but sophisticated in its results. The volunteer will work in conjunction with the JUCCE team and our web developer, Augmentum.

Prerequisites: This is a good thesis project for computer science majors.

Language: English-only or Bilingual

Contact: Peggy Liu <peggyliu@jucce.com>

1H) Software algorithm to rank influential people

The Blueprint requires a sophisticated algorithm to automatically rank programs listed in each sector. Inputs will be rankings from registered users, much like epinions.com or Amazon.com. Highest-ranking people having larger voting influence. How well does this program overcome a listed barrier, and meet a listed goal in a matrix? Secondary inputs may be based on success metrics, energy savings impact, emissions reductions, people reached.

The volunteer will be responsible for seeking the advice of our Strategic Advisors and creating an algorithm that will be simple to explain, but sophisticated in its results. The volunteer will work in conjunction with the JUCCE team and our web developer, Augmentum.

Prerequisites: This is a good thesis project for computer science majors.

Language: English-only or Bilingual

Contact: Peggy Liu <peggyliu@jucce.com>

1I) Software algorithm to match requests from programs with people that can provide resources

An important goal of the Blueprint is to accelerate productivity of each sector by funneling in resources to programs faster using matchmaking algorithms, much like match.com or YEO organization's internal help desk. Assuming that the Blueprint gathers information on what resources different individuals can contribute, the site will require a sophisticated algorithm to match help requests to individuals that may be able to offer help.

The goal is to avoid spamming individuals with help requests and selectively send out requests to the right people.

The volunteer will be responsible for creating an algorithm that will be simple to explain, but sophisticated in its results. The volunteer will work in conjunction with the JUCCE team and our web developer, Augmentum.

Prerequisites: This is a good thesis project for computer science majors.

Language: English-only or Bilingual

Contact: Peggy Liu <peggyliu@jucce.com>

2) MAYORAL TRAINING CITY-LEVEL ENERGY EFFICIENCY CASE STUDIES

Our goal is to create an international database of city-level energy efficiency (and emissions-reducing) case studies. These will include program details, ROI, stakeholder engagement, technologies, financing methods, rollout, and vendor support.

The audience is China's Mayors and Vice Mayors.

The cases will be initially written in Chinese, vetted by our Chinese advisors for localization, and translated into Chinese.

Once approved, cases will be stored in our freely accessible website.

Cases to be presented in class will be selected in part by speaker availability and to create a complete curriculum.

Cases may be submitted by corporate partners, NGOs knowledgeable in this field, and graduate students in the energy field.

In some cases, students can work with our corporate partners to jointly write case studies.

Students and professors involved in writing the chosen cases for presentation will be invited to participate, at their expense, in the training and meet the Mayoral group.

Prof. Steve Hammer, who runs the Columbia University's Urban Energy Program, is heading our curriculum development and has a template for the case study available.

Sample agendas for both 1-day and 7-day courses are also available, but will depend on final speaker selection.

2A) City-Level Case Study Writeups

Graduate students with a focus on energy efficiency and urban planning can help research and write case studies for our Mayoral Training program, under the direction of Prof. Steve Hammer of Columbia University's Urban Energy Project. Each training session includes about 50 Mayors or Vice Mayors from across China. Select students with the best case studies will be invited to observe one of the trainings. Domestic T&L will be covered by JUCCCE.

http://www.juccce.com/index.php?option=com_content&task=view&id=29&Itemid=42

If your case study is chosen for presentation at a Mayoral Training session, you will receive an invite to attend in person.

Prerequisites: Graduate student coursework in energy, or industry expertise

Language: English-only or Bilingual

Contact: Prof. Steve Hammer <stevehammer@juccce.com>

2B) Multimedia City-Level Case Studies

Create 5-10 minute Youtube videos on city-level energy efficiency programs. Interviews with city officials, vendors, investors (as appropriate). Subtitled in Chinese or English (bilingual).

Professors who want to incorporate this into coursework as Columbia University or Monterey Institute of International Studies are doing in 2009, please contact us.

If your case study is chosen for presentation at a Mayoral Training session, you will receive an invite to attend in person.

Secondary need: We need a design template for these videos.

Primary Audience: China Mayors. Top videos will be viewed in our JUCCCE Mayoral Training courses by Mayors and Vice Mayors across 683 cities (and growing!). Approved videos will be posted on our JUCCCE Youtube video channel, and promoted on JUCCCE.com. Select NGO partners may promote the videos on their websites as well.

Prerequisites: : Graduate student coursework in energy, or industry expertise. Ability to travel to location, interview skills, digital videography, translation and subtitling.

Language: English-only or Bilingual

Contact: Prof. Steve Hammer <stevehammer@juccce.com>

2C) City-Level Case Study Translation

Prerequisites: Formal translation experience

Language: Bilingual

Contact: Peggy Liu <peggyliu@jucce.com>

2D) Build a Speaker Database

Create a database of potential speakers for our Mayoral Training course or JUCCE China Energy Forums. Mayors, former mayors, other appropriate city officials heading energy planning, industry experts, company CEOs.

Contacts, bios in English and Chinese

Prerequisites: Energy industry familiarity. Frequent conference attendee.

Language: English-only or Bilingual

Contact: Prof. Steve Hammer <stevehammer@jucce.com>

2E) Research City-level Best Practices

Spend two weeks to research a "green city" from anywhere in the world, with an interesting leader. Compile a list of policies they have implemented to improve energy efficiency, emissions etc. JUCCE will use this in our Mayoral Training program to share best practices.

For example, San Francisco is instituting a carbon tax, but cutting out payroll tax.

They converted the government car fleet to hybrids.

They banned water bottles, to save environment but also expense.

This matrix of policies is an example of a format we may want to use, but can improve on.

http://www.newamerica.net/programs/climate/building_blocks/action_matrix

Note that these are state level policies, not city level policies that we are looking for.

Try to capture all relevant information and specific contact information, but be succinct.

Picking cities that have published an energy plan that lists a set of policies will make it easier to reach out to specific contacts and gather data.

Use internet research as secondary sources, and try to rely on talking to a city representative for current in-depth information.

Prerequisites: Energy industry familiarity. Internet research. Ability to interview city representatives with intelligent questions.

Language: English-only or Bilingual

Contact: Peggy Liu <peggyliu@jucce.com>

2F) Software algorithm to share best practices among cities

As JUCCE builds a large database of city-level energy efficiency best practices, we need an algorithm that will match cities with appropriate policies from like cities.

This might be based on population, energy resources, stage of development, or other.

The goal is to come up with more succinct lists that Mayors can choose from, knowing that these best practices are a good match for their city. This can accelerate deployment of these best practices.

The volunteer will be responsible for creating an algorithm that will be simple to explain, but sophisticated in its results. The volunteer will work in conjunction with the JUCCE team and our web developer, Augmentum.

Prerequisites: This is a good thesis project for computer science majors.

Language: English-only or Bilingual

Contact: Peggy Liu <peggyliu@jucce.com>

2G) Mayoral Training Sponsors

We are seeking foundation grants and corporate sponsors for this program.

Benefits to sponsors include face time in classes and access to the full Mayoral contact database.

Contact: Peggy Liu <peggyliu@jucce.com>

3) GRASSROOTS FUNDRAISING

Learn from Obama's campaign

3A) Social Networking for Fundraising

Create a plan for JUCCE on how to methodically leverage Facebook, Linked In, and Youtube video channel for grassroots fundraising. This is targeting mainly people in US, Canada or Hong Kong where we can take tax-deductible contributions.

Contributors will work with JUCCE advisors, VP and CEOs of social networking sites, who can help guide plans.

Prerequisites: Deep experience in social networks. Preferably someone with experience using these as a fundraising platform.

Language: English

Contact: Peggy Liu <peggyliu@jucce.com>

3B) Social Networking for Volunteer Outreach and Management

How do we efficiently manage an extensive network of volunteers around the world, across multiple projects, using online tools?

Prerequisites: Deep familiarity with online social networking sites, experience working with volunteers. Experience managing volunteers is ideal.

Language: English-only or Bilingual

Contact: Tiphaine Camus, Smith Street Solutions <tiphaine.camus@smithstreetsolutions.com>

4) DIRECT FUNDRAISING

4A) Update our foundation spreadsheet

4B) Create a timeline of foundation grant application deadlines.

4C) Grant writing

4D) Create English or Chinese fundraising presentations and brochures.

4E) Contact airlines to solicit free flights for JUCCE staff

4F) Contact our network for frequent flier mile donations

4G) Contact hotels for hotel stay donations

4H) Contact equipment manufacturers for donations of computer, networking, printing or other equipment.

4I) Create a list of events that may be good fundraising partners

4J) Create a list of local fundraisers (individuals)

4K) Find awards that we should be applying for (e.g. Aspen awards, MacArthur Genius fellowships...)

Contact: Peggy Liu peggyliu@jucce.com

5) GREEN LIGHTS FOR ALL PROGRAM

5A) Create Energy Education Curriculum for Chinese Students

Creating student curriculum for a one-hour energy savings lecture (middle school, high school, and college levels) to be used in our lighting program. Curriculum will be created with our partners' content and what's on the web.

Volunteers will be working directly with the JUCCE general manager for this program who was formerly the general manager for GE's Asia Pacific Lamps division.

http://www.jucce.com/index.php?option=com_content&task=view&id=30&Itemid=42

Prerequisites: This is best suited to students who like to interact with students and are very creative.

Language: Chinese native. English secondary for research.

Contact: O Koo <okoo@jucce.com>

5B) Graphics Design for Chinese Energy Education Materials

Graphic design is needed to make our energy education materials fun and engaging for middle school through university students.

Volunteers will be working directly with the JUCCE general manager for this program who was formerly the general manager for GE's Asia Pacific Lamps division.

http://www.jucce.com/index.php?option=com_content&task=view&id=30&Itemid=42

Prerequisites: This is best suited to professional graphic artists in China who understand Chinese youth culture

Language: Bilingual or Chinese-only

Contact: O Koo <okoo@jucce.com>

5C) Fundraising Channels for CFL Program Donations

PWC helped us launch a voluntary offset that people can buy for corporate speaker gifts, employee awards, personal carbon neutral targets, gift certificates for special occasions. For example, people can buy a 20 CFL bulb certificate to offset the carbon emissions from one car for a year. We'd like to market this to event managers, large corporations, the wedding set, fundraisers, etc. Students can help create a business plan/marketing plan with a database of sales targets.

http://www.jucce.com/index.php?option=com_content&task=view&id=30&Itemid=42

Prerequisites: Grassroots fundraising experience

Language: English-only or bilingual.

Contact: Peggy Liu peggyliu@jucce.com

6) GREEN OFFICE WEB DESIGN

Designing and refining a "Green Office in a Box" website that targets people who are building out office interiors before they move in as new tenants. Building materials, equipment, operations, decor. This might be for the architecture school, or some very good web designers. Students will have access to top green vendors and property managers that are our JUCCE partners.

Prerequisites: Professional web design experience

Contact: Geoffrey Lewis <geoffreylewis@jucce.com>

7) BILINGUAL ENERGY GLOSSARY

Web-savvy students can help design an online bilingual energy glossary in a web 2.0 manner.

Bilingual students who are skilled in translation can help submit terms. Each term submitted will be credited to the student and school who worked on it.

Prerequisites: English-only, Chinese-only or bilingual

Contact: Tiphaine Camus, Smith Street Solutions <tiphaine.camus@smithstreetsolutions.com>

8) JUCCE.COM WEBSITE

8A) Translating the JUCCE.com website

Prerequisites: Formal translation experience

Language: English and Chinese

Contact: English into Chinese: River Lu <RiverLu@jucce.com>

8B) Proofreading the JUCCE.com website

Suggest improvements and corrections to our website.

How can signup forms work better?

Biographies should be consistent and translated.

What Chinese pages are missing or not updated with translations?

What pages can be presented in a more compelling manner?

Work with our webmaster and the web team at Augmentum to implement changes.

Prerequisites: none. This is something that can be done easily part-time.

Language: Native English or Chinese

Contact: Individual corrections: Evan Shen <evanshen@jucce.com>

8C) Energy Blogging for JUCCE.com

Exceptional writers with an understanding of energy can help us represent JUCCE in the blogosphere. Both Chinese and English writers are needed.

Prerequisites: Prior blogging experience. Deep energy industry knowledge.

Language: English or Chinese

Contact: Peggy Liu <peggyliu@jucce.com>

8D) Posting Energy Articles Online

Asking our advisors for, or searching online for, useful energy articles to post in our article library on JUCCE.com> LEARN> READINGS

(http://www.jucce.com/index.php?option=com_content&task=view&id=27&Itemid=68).

Secondary need: Read and rank posted energy articles.

Prerequisites: Basic energy industry knowledge and adept at online research. Both English and Chinese language volunteers needed.

Contact: Constantin Crachilov <crachil@gmail.com>

8E) Translation of Energy Articles

Identify and translate which articles need to be translated, either into Chinese or English. Submit translation to original source and post on JUCCE.com.

Translation credit will be included in the article.

Prerequisites: Formal translation experience

Language: English and Chinese

Contact: River Lu <riverlu@jucce.com>

8F) Go Green Tips

Prerequisites: Formal translation experience

Language: English-only or bilingual.

Contact: Peggy Liu <peggyliu@jucce.com>

9) DIGITAL ARTISTS

Visual communication is much more effective than text in bilingual/international communication.

9A) Create Energy-related Photos and Videos

Submit high resolution digital photography for our ongoing online and print marketing collateral needs. Photography may convey clean or efficient energy, international collaboration, healthy Chinese children, healthy Chinese environment, or China's rapid urbanization.

Art students can also leverage our existing JUCCE photography or video footage. Proper credit will be given to students.

Primary Audience: Anyone who receives JUCCE collateral or views our JUCCE website. Example outlets include JUCCE.com and our secondary sites on Sina.com and others, event backdrops and posters, print collateral, JUCCE newspaper supplements, CFL lightbulb packages, and the Green Hero WAP site.

Prerequisites: Anyone, any age, with a love of photography or videography and the proper equipment.

Contact: Peggy Liu <peggyliu@jucce.com>

9B) Manage JUCCE Photo and Video Library

Post, caption photos and videos.

Prerequisites: Adept at using Flickr, Youtube and similar sites.

Language: English and/or Chinese

Contact: Peggy Liu <peggyliu@jucce.com>

9C) Update JUCCE website and collateral with recent photos

Update our JUCCE program webpages, Forum archive, marketing collateral with recent photos.

Prerequisites: None.

Language: English and/or Chinese

Contact: Peggy Liu <peggyliu@jucce.com>

10) PUBLIC RELATIONS

7A) Create a list of top energy reporters and bloggers around the world.

7B) Create Salesforce.com contact lists for more effective communications.

7C) Gather emails of top energy players that we should be soliciting for event registration etc. (Gleaned emails from reports, from investor websites, from conference speakers, etc.)

7D) Design mass email template.

7E) Create a calendar of next year's China energy related conferences that we should speak at or attend

7F) Design a PR campaign around a JUCCE program for the US or China

11) GOVERNMENT RELATIONS

Map key US and international government officials.

Map Chinese government officials.

Prerequisites: Prior government relations experience in a particular country or sector.

Language: English or Chinese.

Contact: China: River Lu <riverlu@jucce.com>

America: Peggy Liu <peggyliu@jucce.com>

12) INTERNAL IT INFRASTRUCTURE

12A) Salesforce

Customizing our Salesforce interface for better contact management. Integrate web and contact management. Create filters for each city, each program. Create dashboards for each program manager and for fundraising.

We can offer a Dell notebook computer to students who take this on as a part-time job.

Prerequisites: Suited for a student with in-depth salesforce and web skills. This is best suited for older students.

Language: English. Chinese helpful.

Contact: Shanghai: Tiphaine Camus <tiphaine.camus@smithstreetsolutions.com>

12B) Webex collaboration platforms for each program

Prerequisites: Webex expert

Language: English. Chinese helpful.

Contact: Leslie Katz <lesliekatz@jucce.com>

12C) Business card data entry

We are seeking part-time help to enter business card data into our Salesforce database.

Volunteers will be recognized on our website and have access to select JUCCE events.

Prerequisites: Fast typer, detail-oriented. Owns a computer and able to access the Internet.

Contact: Shanghai: Tiphaine Camus <tiphaine.camus@smithstreetsolutions.com>

San Francisco: Leslie Katz <lesliekatz@jucce.com>

Beijing: River Lu <riverlu@jucce.com>

13) PROFESSIONAL SERVICES

10A) Executive Coaching

10B) Innovation Coaching

14) EXECUTIVE-IN-RESIDENCE PROGRAM (EIR)

3-month minimum

The JUCCE Executive-in-Residence Program has been successful in attracting high-level industry executives in transition. These executives work with JUCCE full-time, for stints from 3 months to 1 year. Executives remain JUCCE strategic advisors after their time as EIRs.

Prerequisites: This is a volunteer position especially suited to executives who want to gain experience and credibility in the clean energy industry, and want to make an impact on the world. Past JUCCE EIRs include a former President of Bertelsmann Direct Group China, a former General Manager of Business Development for BP China Power and Gas.

Who is appropriate for this position?

- A company executive who wants to take a sabbatical to rejuvenate, before returning to his/her company.
- An executive looking to transition into the clean energy industry, wanting a credible platform from which he/she can launch a new career.
- An executive looking to take a break between jobs, while working on projects with meaningful social impact.

- An executive who wants to do something meaningful while maintaining a flexible work schedule.

Contact: Please submit a resume and a cover letter explaining your interest in the position to Peggy Liu <peggyliu@jucce.com>

15) OFFICE SPACE

We are looking for a corporate sponsor to donate office space in Manhattan.

Contact: Peggy Liu <peggyliu@jucce.com>